



STELLANTIS
SOFTWARE DAY

December 7, 2021

SAFE HARBOR STATEMENT

This document contains forward-looking statements. In particular, statements regarding future financial performance and the Company's expectations as to the achievement of certain targeted metrics, including revenues, industrial free cash flows, vehicle shipments, capital investments, research and development costs and other expenses at any future date or for any future period are forward-looking statements. These statements may include terms such as "may", "will", "expect", "could", "should", "intend", "estimate", "anticipate", "believe", "remain", "on track", "design", "target", "objective", "goal", "forecast", "projection", "outlook", "prospects", "plan", or similar terms. Forward-looking statements are not guarantees of future performance. Rather, they are based on the Company's current state of knowledge, future expectations and projections about future events and are by their nature, subject to inherent risks and uncertainties. They relate to events and depend on circumstances that may or may not occur or exist in the future and, as such, undue reliance should not be placed on them.

Actual results may differ materially from those expressed in forward-looking statements as a result of a variety of factors, including: the impact of the COVID-19 pandemic; the ability of the Company to launch new products successfully and to maintain vehicle shipment volumes; changes in the global financial markets, general economic environment and changes in demand for automotive products, which is subject to cyclicity; changes in local economic and political conditions, changes in trade policy and the imposition of global and regional tariffs or tariffs targeted to the automotive industry, the enactment of tax reforms or other changes in tax laws and regulations; the Company's ability to expand certain of their brands globally; its ability to offer innovative, attractive products; its ability to develop, manufacture and sell vehicles with advanced features including enhanced electrification, connectivity and autonomous driving characteristics; various types of claims, lawsuits, governmental investigations and other contingencies, including product liability and warranty claims and environmental claims, investigations and lawsuits; material operating expenditures in relation to compliance with environmental, health and safety regulations; the intense level of competition in the automotive industry, which may increase due to consolidation; exposure to shortfalls in the funding of the Company's defined benefit pension plans; the ability to provide or arrange for access to adequate financing for dealers and retail customers and associated risks related to the establishment and operations of financial services companies; the ability to access funding to execute the Company's business plans and improve their businesses, financial condition and results of operations; a significant malfunction, disruption or security breach compromising information technology systems or the electronic control systems contained in the Company's vehicles; the Company's ability to realize anticipated benefits from joint venture arrangements; disruptions arising from political, social and economic instability; risks associated with our relationships with employees, dealers and suppliers; increases in costs, disruptions of supply or shortages of raw materials, parts, components and systems used in the Company's vehicles; developments in labor and industrial relations and developments in applicable labor laws; exchange rate fluctuations, interest rate changes, credit risk and other market risks; political and civil unrest; earthquakes or other disasters; the risk that the operations of Peugeot S.A. and Fiat Chrysler Automobiles N.V. will not be integrated successfully and other risks and uncertainties.

Any forward-looking statements contained in this document speak only as of the date of this document and the Company disclaims any obligation to update or revise publicly forward-looking statements. Further information concerning the Company and its businesses, including factors that could materially affect the Company's financial results, is included in the Company's reports and filings with the U.S. Securities and Exchange Commission and AFM.

STELLANTIS

14 ICONIC BRANDS



WIRED FOR THE THRILL



ENHANCED SPORTINESS, HUMAN DRIVEN



TRANSFORMING CONNECTED & CLEAN MOBILITY



SOFTWARE UPGRADES THE CITROËN WELL-BEING



SOFTWARE BUILDS MUSCLE



DS AUTOMOBILES

A NEW WORLD OF SERVICES AT YOUR FINGERTIPS



WE PLUG, YOU PLAY



FREEDOM, CONNECTED



EFFORTLESS FUTURE



PURE MASERATI



O P E L



VAUXHALL

DETOX TO THE MAX



AMPLIFIED CONNECTED PLEASURE



BUILT TO SERVE A CONNECTED FUTURE

WHERE WE ARE TODAY

~10 YEARS

CONNECTED SERVICES
EXPERIENCE

~12M

MONETIZABLE⁽¹⁾
CONNECTED VEHICLES
GLOBALLY

~400K

SUBSCRIBING
CUSTOMERS

~€0.4B

SOFTWARE-ENABLED
REVENUES

(1) Based on 5 year rolling car parc

€200B+

TOTAL ADDRESSABLE SOFTWARE MARKET IN 2030

SOFTWARE BUSINESS PILLARS

SERVICES
&
SUBSCRIPTIONS

FEATURES
ON DEMAND

DATA AS A
SERVICE
&
FLEET SERVICES

VEHICLE
PRICING
&
RESALE VALUE

CONQUESTS,
SERVICE
RETENTION &
CROSS-SELLING

SOFTWARE-DEFINED VEHICLES WILL DRIVE FEATURE CONTENT

OUR PLAN

SERVICES & SUBSCRIPTIONS

FEATURES ON DEMAND

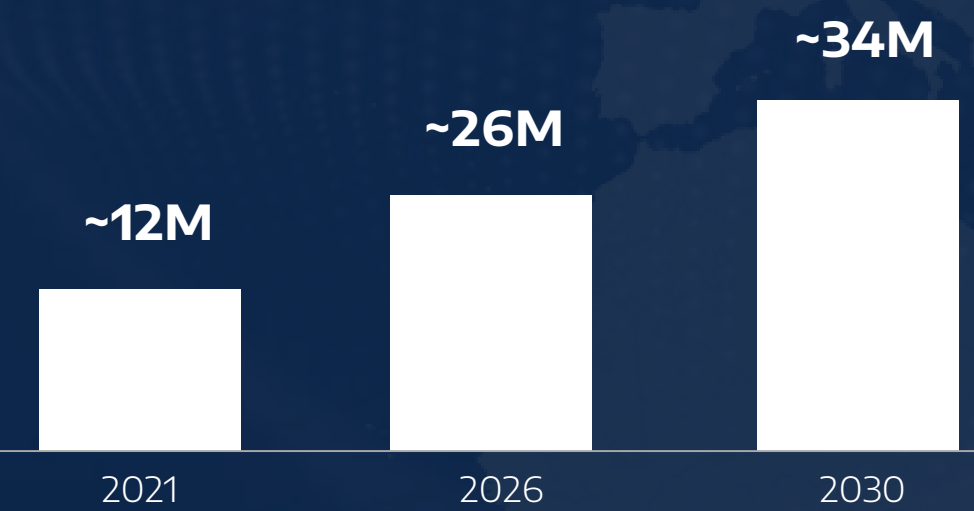
DATA AS A SERVICE & FLEET SERVICES

VEHICLE PRICING & RESALE VALUE

CONQUESTS, SERVICE RETENTION & CROSS-SELLING



CONNECTED VEHICLE
5 YR. MONETIZABLE⁽¹⁾ CAR PARC



14 ICONIC BRANDS



EXPONENTIAL VALUE FOR THE CUSTOMER

~€20B

REVENUES FOR STELLANTIS BY 2030

GLOBAL SCALE

(1) Based on 5 year rolling car parc

SOFTWARE-ENABLED REVENUES



2021
~€0.4B

~12M

MONETIZABLE⁽¹⁾
CONNECTED CAR PARC



2026
~€4B

~26M

MONETIZABLE⁽¹⁾
CONNECTED CAR PARC



2030
~€20B

~34M

MONETIZABLE⁽¹⁾
CONNECTED CAR PARC



- Services & Subscriptions
- Features On-Demand
- DaaS & Fleet Services
- Vehicle Pricing & Resale Value ⁽²⁾
- Conquests, Service Retention & Cross-Selling

ACCRETIVE ADJUSTED OPERATING INCOME MARGINS

(1) Based on 5 year rolling car parc
(2) Includes L3 and below ADAS

— **MORE THAN €30B OF INVESTMENTS** —
IN ELECTRIFICATION & SOFTWARE
FOR 2021 – 2025

FEATURES ON DEMAND

CUSTOMIZE IN-CABIN
EXPERIENCE

PREMIUM AUDIO

Wi-Fi

STREAMING MUSIC

FireTV BUILT-IN

FEATURES ON DEMAND

PROJECTED ANNUAL GROWTH

~ 60%

DATA AS A SERVICE & FLEET SERVICES

STELLANTIS MILES REWARDS PROGRAM

#1 LIGHT COMMERCIAL VEHICLE PROVIDER IN
EUROPE & ONE OF THE LARGEST IN NORTH AMERICA

DATA AS A SERVICE & FLEET SERVICES

NEW
USAGE-BASED INSURANCE —————●

SUSTAINABLE
SAFE DRIVING



INSURANCE
PREMIUMS



VEHICLE PRICING & RESALE VALUE

ENHANCED CONNECTIVITY, DRIVER-ASSISTANCE SYSTEMS & INFOTAINMENT

OVER-THE-AIR UPDATES LEAD TO HIGHER RESALE VALUE

SAFETY FEATURES LIKE AUTOMATIC SOS CALL ASSISTANCE
STANDARD

CONQUESTS, SERVICE RETENTION & CROSS-SELLING

CREATING COMPETITIVE VEHICLES

TO IMPROVE CONQUEST SALES & CROSS-SELLING

CONQUESTS, SERVICE RETENTION & CROSS-SELLING

PROVIDES CONVENIENCE & COST-SAVINGS

DRIVES MORE THAN A 10 POINT INCREASE
IN SERVICE RETENTION

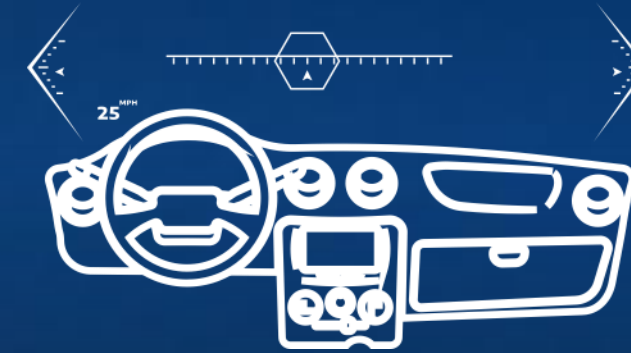
GROWING LIST OF REVENUE SHARING AGREEMENTS WITH
LEADING ENTERTAINMENT & TECHNOLOGY COMPANIES

3 TECH PLATFORMS

DEPLOYED ACROSS 4 VEHICLE PLATFORMS



STLA
Brain



STLA
SmartCockpit



STLA
AutoDrive

VEHICLE
PLATFORM

STLA
SMALL



STLA
MEDIUM



STLA
LARGE



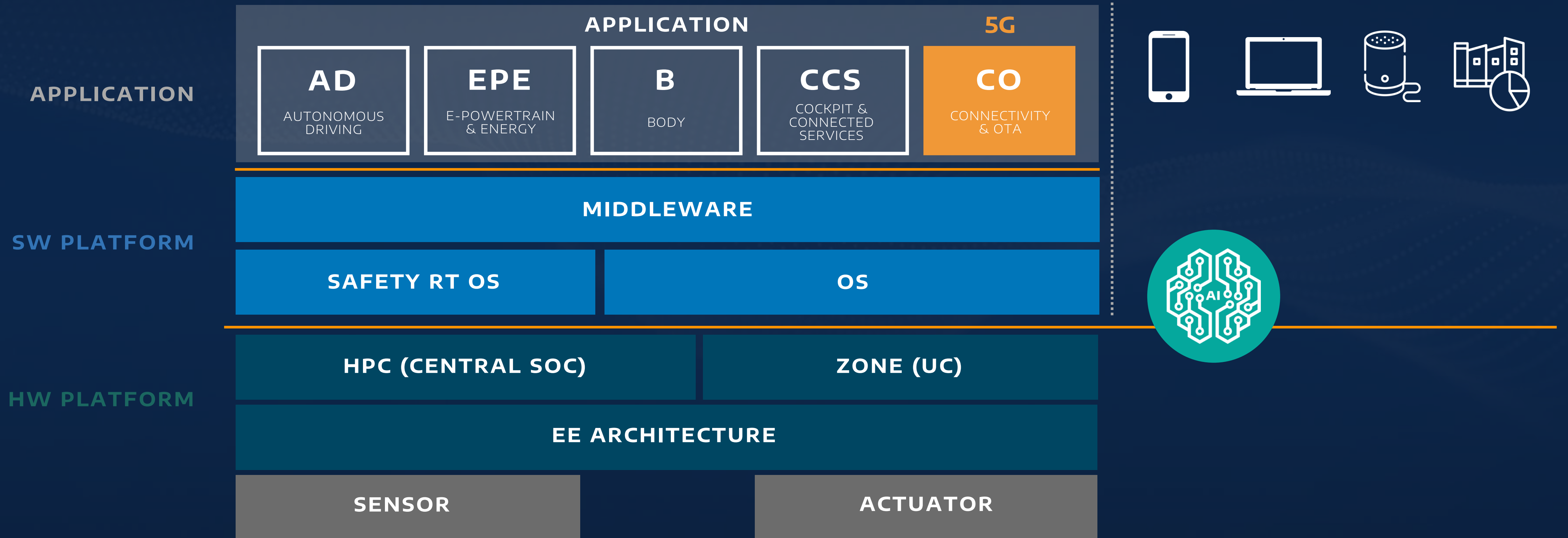
STLA
FRAME



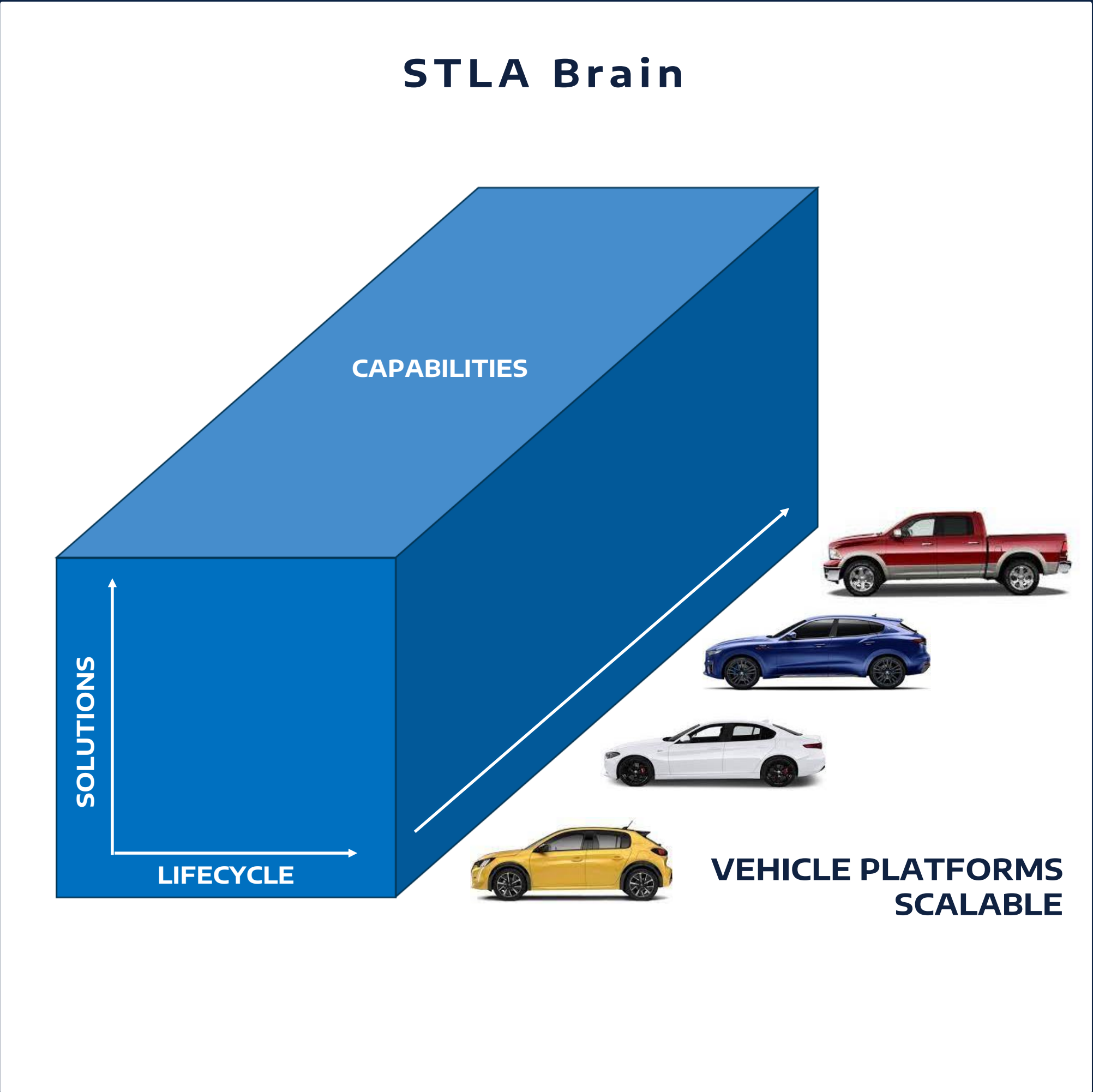
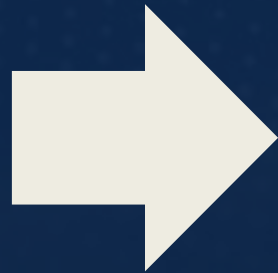
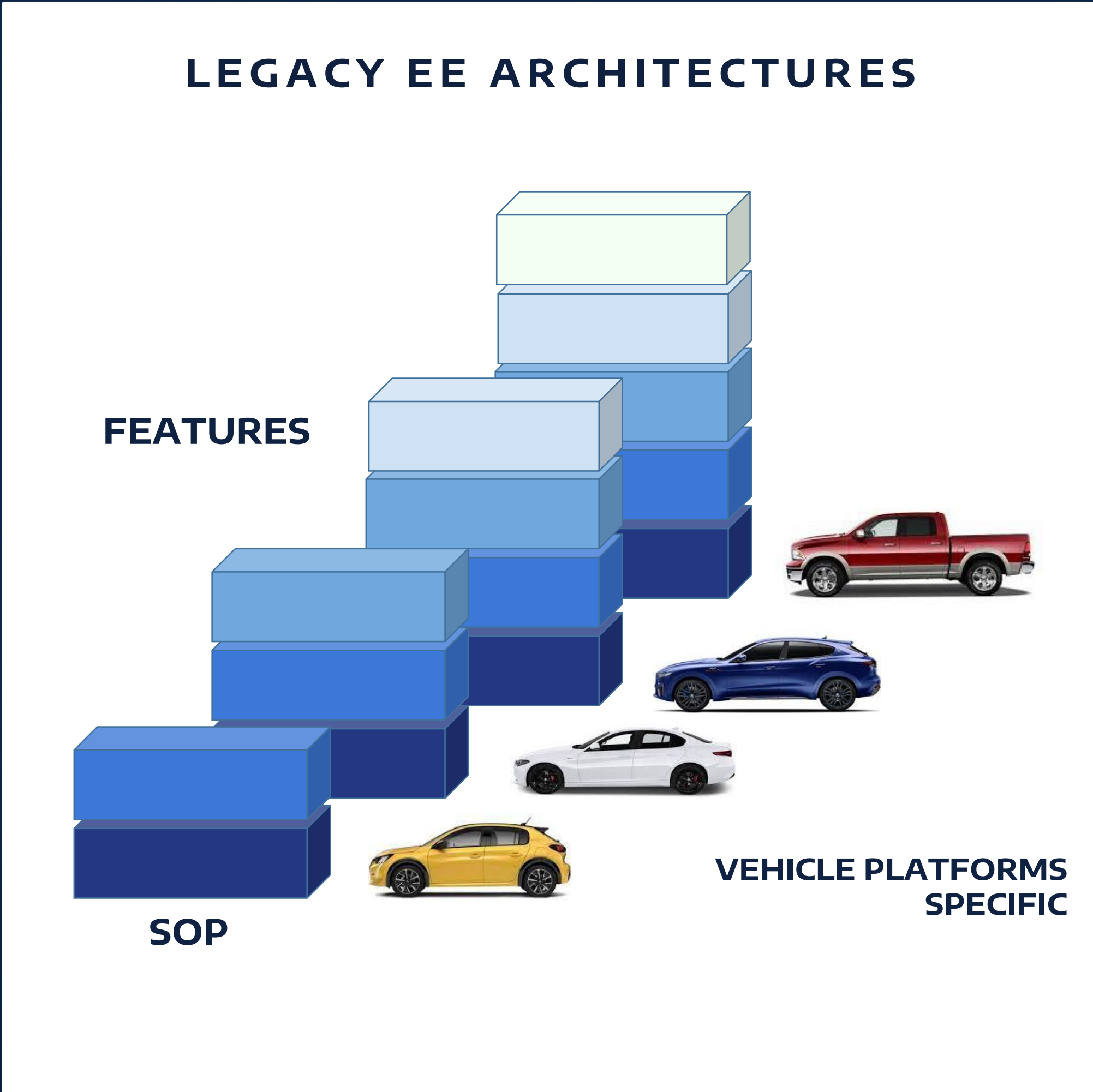
STLA Brain

ON-BOARD

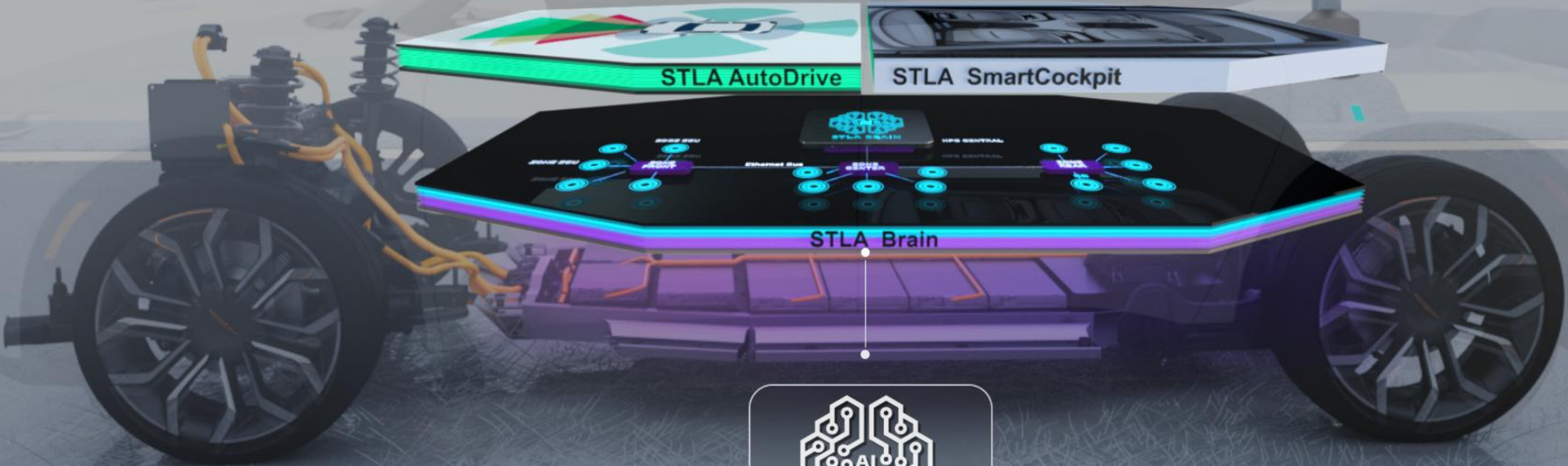
OFF-BOARD



EE & SW ARCHITECTURES FEATURE & CAPABILITY



Stellantis HW, SW and AI Platform Solutions



NEW FEATURES



PERSONALIZATION



CONTEXTUAL AWARENESS



CONVERSATIONAL VOICE



IMMERSIVE AUDIO



ARTIFICIAL INTELLIGENCE



GAMING & ENTERTAINMENT

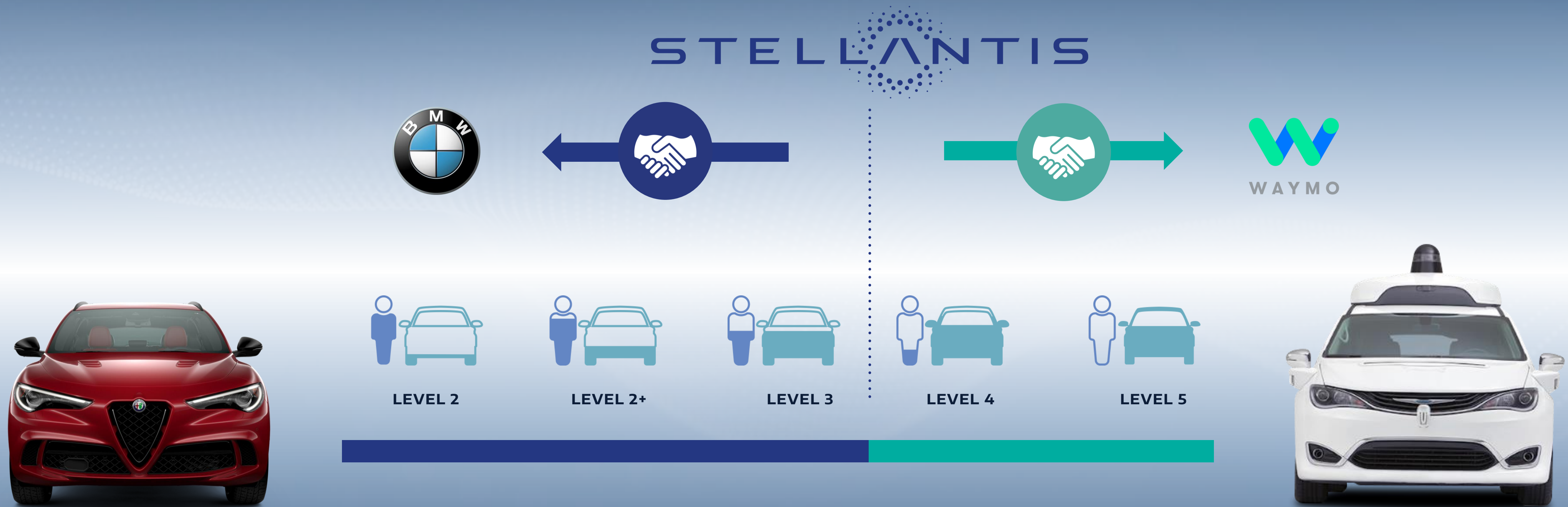


CONNECTIVITY

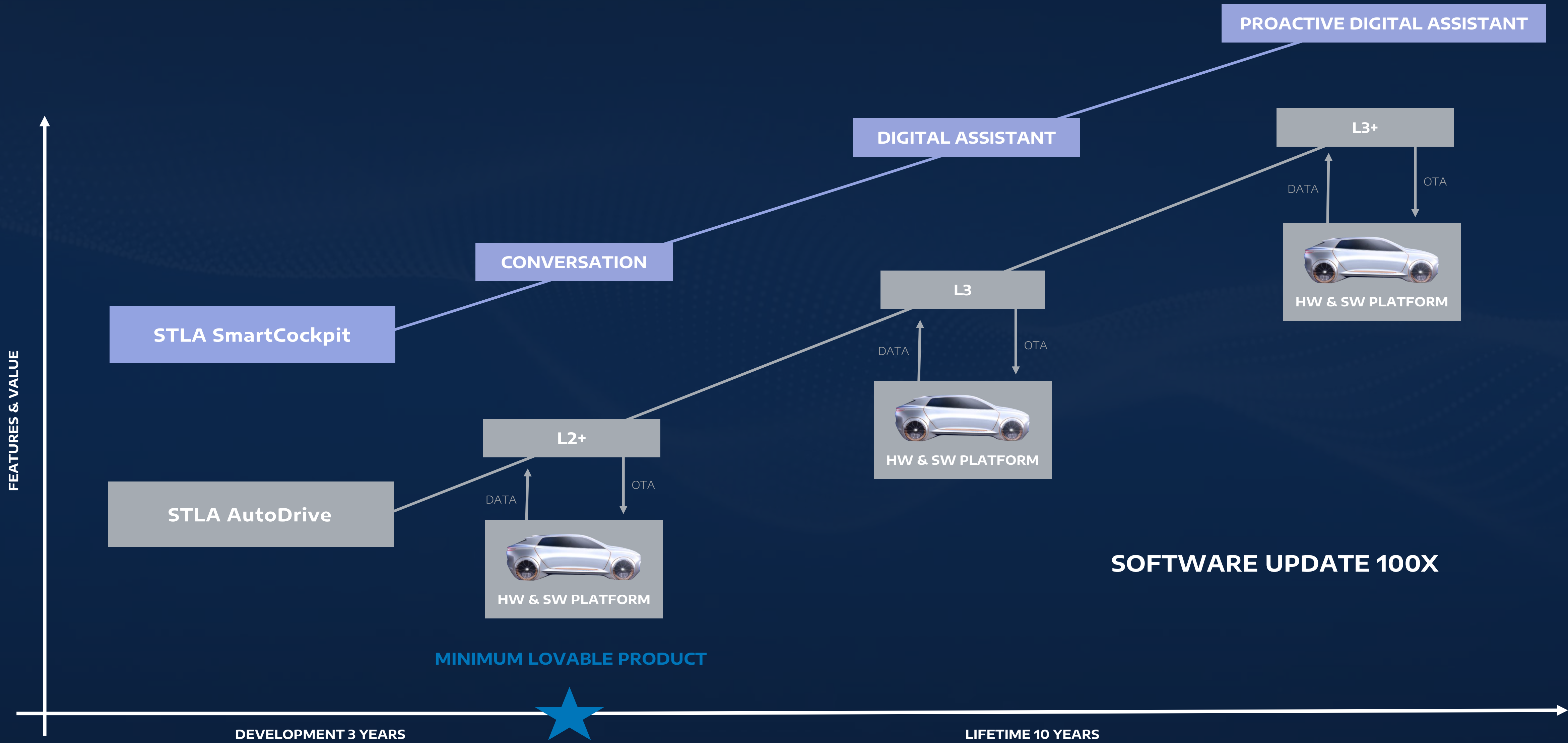


SENSOR CAPABILITIES

STLA AutoDrive STRATEGY



STLA Brain TIMELINE & MONETIZATION



CAPABILITY ROADMAP

TALENT

SW & DATA ACADEMY TO RESKILL >1,000 PEOPLE
IN ASSOCIATION WITH UNIVERSITIES & TECH COMPANIES

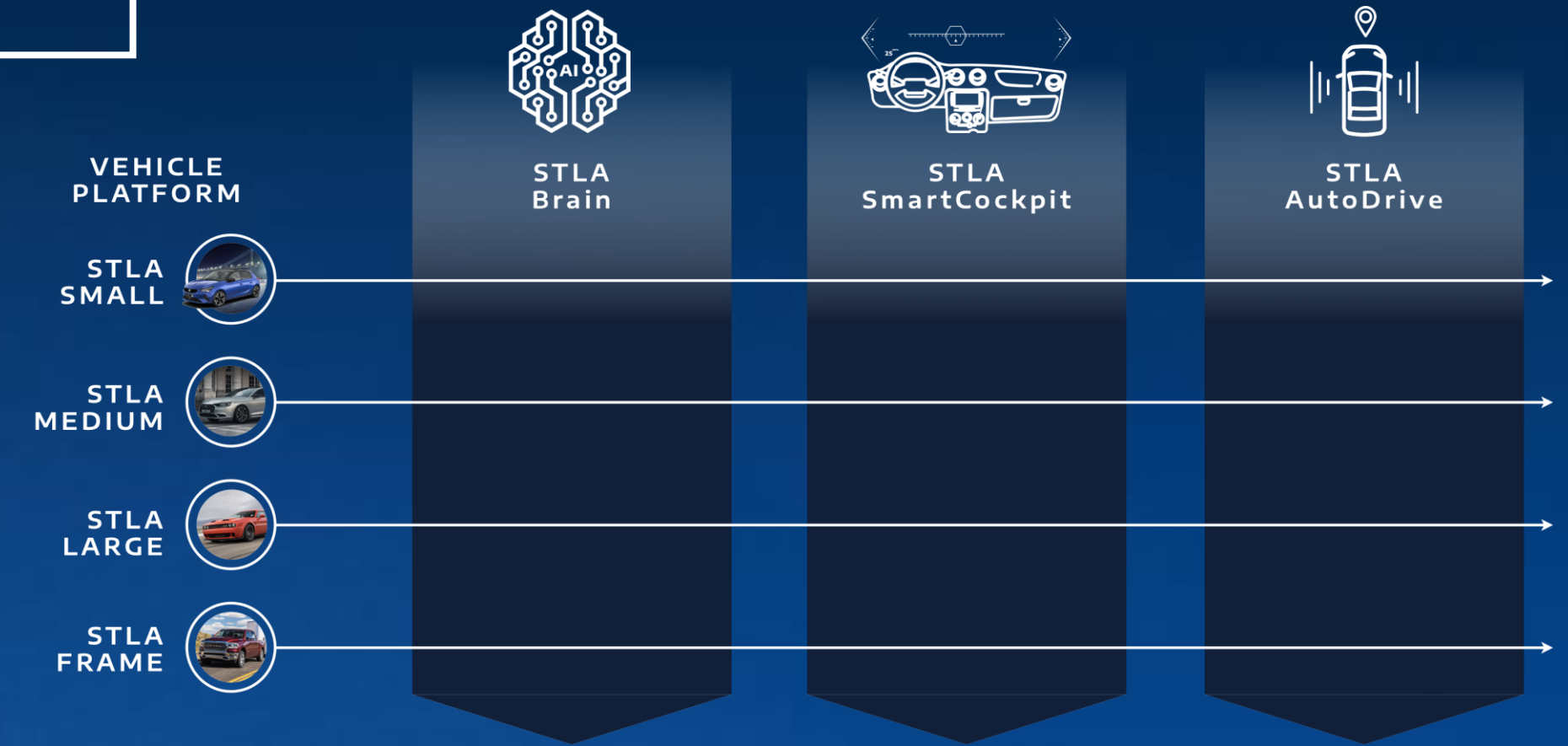
HIRING TALENT WITH A GLOBAL APPROACH

BUILDING A TEAM OF 4,500 PEOPLE BY 2024
FOCUSED ON OUR 3 NEW TECH PLATFORMS

IN SUMMARY

TECH STRATEGY

3 TECH PLATFORMS ACROSS 4 VEHICLE PLATFORMS



ECONOMICS

CONNECTED VEHICLES, REVENUES, INVESTMENTS

> €30B INVESTMENTS IN EV & SOFTWARE THROUGH 2025

CONNECTED VEHICLES 5 YEAR MONETIZABLE⁽¹⁾ CAR PARC



REVENUES



CAPABILITY ROADMAP

TALENT & PARTNERS

TALENT

4,500 PEOPLE BY 2024 FOCUSES ON NEW TECH PLATFORMS
SOFTWARE & DATA ACADEMY TO RESKILL 1,000+ PEOPLE
HIRING WITH A GLOBAL APPROACH

PARTNERS

FOXCONN[®]



(1) Based on 5 year rolling car parc

STELLANTIS

